Appendix A



Board of Governors of the Guildhall School of Music & Drama - Skills Survey

If you prefer to print and complete the form manually, please return it to Martin Newton, Town Clerk's Department, Guildhall, London, EC2P 2EJ

Please return your completed form no later than 15 January 2018.

Name:			

SKILLS AUDIT SECTION

Please assess your level of skill, knowledge and experience in the areas below using the following scale:

- 1 No skill, previous knowledge or experience
- 2 Basic level
- 3 Intermediate level
- 4 Advanced level
- 5 Advanced level *plus* the ability to transfer knowledge and skills

Please ensure you respond to every question.

A) CORPORATE MANAGEMENT

Area of Skill, Knowledge or Experience	Level of Competence (1-5)	Would like to develop (please tick)	Please comment on how you'd like to develop the skills ticked in the spaces provided.
Governance (good practice in corporate governance, legal obligations of Governors, other Board experience)			
Strategic Management and Business Planning (work and business planning, monitoring and evaluation, policy development, implementation and review)			
Change Management (aligning practice with mission and vision)			

B) FINANCIAL MANAGEMENT

Area of Skill, Knowledge or Experience	Level of Competence (1-5)	Would like to develop (please tick)	Please comment on how you'd like to develop the skills ticked in the spaces provided.
Finance (budgets, forecasts, cash flow and final accounts)			

Investments (investment strategy, bench marking, performance measurement)		
Insurance (risk, public liability, employers liability, property)		

C) SPECIALIST AND TECHNICAL AREAS

Area of Skill, Knowledge or Experience	Level of Competence (1-5)	Please comment on how you'd like to develop the skills ticked in the spaces provided.
Acting, including stage or production management		
Arts		
Campaigning		
Charity Organisation		
Creative Learning		
Drama		
Education Management		
Equalities and Diversity		
Enterprise/Business development		
Estates and Facilities Management		
Fundraising		
Area of Skill, Knowledge or Experience	Level of Competence (1-5)	Please comment on how you'd like to develop the skills ticked in the spaces provided.
Health and Safety		
Human Resources and Personnel		

Information and Communications	
Legal	
Local Authorities	
Marketing	
Mediation	
Music	
Project Management	
Public Relations	
Public Sector Organisations	
Quality Systems	
Relationship Management	
Risk and Audit	
Student Wellbeing	
Safeguarding	

Teac	hing:-			
a)	Primary			
b)	Secondary			
c)	Further			
d)	Higher			
Tech	nology			
Area	of Skill, Knowledge or Experience	Level of Competence (1-5)	Would like to develop	Please comment on how you'd like to develop the skills ticked in the spaces provided.
			(please tick)	
Thea	tre			
Visua	ıl Arts			
Wide	ning Participation			
	r areas not mentioned above se state below)			
Pleas	e provide details of any relevan	t skills relate	d qualific	ations and training you have (if
	cable).		•	

-	cills which you feel are important but are not sufficiently repre ase provide details in the box below.	esented on t
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	Thank you for completing this Survey.	